24 János Kornai

Ο Στέργιος, ενώ εντάχθηκε δυναμικά στην ελληνική ζωή, ποτέ δεν ξέχασε τη δεύτερη πατρίδα του, την Ουγγαρία. Εξέφρασε με πολλούς τρόπους, όχι μόνο με λόγια αλλά και με έργα, την πίστη του και την ευγνωμοσύνη του. Επί δύο δεκαετίες οργάνωνε συνεχόμενα και οργανώνει και σήμερα το Ελληνο-Ουγγρικό Πρόγραμμα Μορφωτικών Ανταλλαγών για τους φοιτητές του Πανεπιστημίου Αιγαίου, του Πανεπιστημίου Τεχνολογικών και Οικονομικών Επιστημών και του Πανεπιστημίου Οικονομικών Επιστημών της Βουδαπέστης, στα πλαίσια του οποίου Ούγγροι φοιτητές επισκέπτονται την Ελλάδα και Έλληνες φοιτητές την Ουγγαρία. Κατά περιόδους επισκέπτεται τη Βουδαπέστη, όπου οι διαλέξεις του παρακολουθούνται πάντοτε με μεγάλο ενδιαφέρον.

Είμαι ευγνώμων στο Στέργιο για την προσοχή που έδειξε στο έργο μου. Ήταν η κινητήρια δύναμη των ενεργειών με τελικό αποτέλεσμα να εκδοθεί στα ελληνικά μία συλλογή άρθρων μου¹. Αν και συναντηθήκαμε και στη Βουδαπέστη αρκετές φορές, ήταν πραγματικά στο στοιχείο του, όταν συναντηθήκαμε στην Ελλάδα. Τότε ξανασυναντηθήκαμε, μαζί με τη σύζυγό μου, με εκείνον το Στέργιο για τον οποίο μίλησα στη αρχή του Προλόγου: με έναν άνθρωπο εύθυμο και με αίσθηση χιούμορ, ένθεριου θιασώτη και ένθεριο διαφημιστή του ελληνικού τοπίου, της ελληνικής μουσικής και του χορού, των ελληνικών εδεσμάτων, φιλόξενο και ευγενικό οικοδεσπότη, ευχάριστο συνομιλητή.

Αναφέρθηκα στις δικές μου προσωπικές εντυπώσεις, αλλά πολλοί άλλοι - Ούγγροι οικονομολόγοι, καθηγητές, φοιτητές, συνάδελφοι, γείτονες και τυχαίοι συνομιλητές - θα μπορούσαν σίγουρα να προσθέσουν στα λόγια μου πολλές άλλες παρόμοιες ιστορίες και κολακευτικά λόγια αναγνώρισης του έργου του.

Αγαπητέ Στέργιε, οι φίλοι σου από την Ουγγαρία σού εύχονται χαλή υγεία, χαρούμενη και γόνιμη μαχροζωία.

Preface*

János Kornai

Professor at the University of Harvard, Member of the Hungarian Academy of Sciences, Ex-President of the International Association of Economists

own interests, lying persons with a nasty, faulty and inconsistent behavstruction sector had had a semi - bureaucratic and market character, with nomics professor. During that period the real estate and residential conthan otherwise I would have learned under his other capacity of an ecostruction of a residential building in which we lived for 25 years. Thus, always angry and irritated, Stergios used to be always calm, cool and in a ered reliable - and one could really rely on him. While others were consideration. He would show confidence to all those whom he considtent, keeping his promises and intervening after careful and thorough interests in that residence. He was model-accurate, faultless and consisnot for his own selfish interests but as a representative of his sister's ior. Stergios' integrity can be ascertained by the mere fact that he acted persons of overgrown egos ready to step on others so as to impose their I've had the opportunity to get to know Stergios more as a human being resenting his sister in the settlement of certain issues regarding the con-I first met Stergios Babanassis during the Kádár period when he was repgood temper. These are attractive human characteristics, which later on brought us to start working together. I came to know even better, when our common professional interests

Greece was at Civil War, when Stergios' family left their home country and moved to Hungary. The fourteen year old adolescent, then, learned to speak the Hungarian language very easily and after High School he followed and completed his studies at the University of Economic Sciences of Budapest "Karl Marx".

Η συλλογή του János Kornai εκδόθηκε με τον τίτλο: Όραμα και πραγματικότητα, Κράτος και Αγορά, εισαγωγή και επιμέλεια Στ. Μπαμπανάση, Εκδόσεις Παπαξήση, Αθήνα 1993.

^{*} The present preface has been at first published at the volume that the University of Technology and Economics and the Economic University of CORVINUS at Budapest devoted to Stergios Babanassis.

Ι Ιρόλογος

Janos Kornai

known in his home country. and as bibliographical reference. It was through this work that he became sis has been published as a book and has been used as a university manual work has been recognized both in Hungary and in Greece, where his theinterpret the particularity of such development. It is not a paradox that his with the historical course of Greece he attempts to comprehend and to by Babanassis differs from any usual work. Combining analytical thought the present, focusing their attention on contemporary matters. The work Development". Today, a lot of economists tend to immediately deal with his thesis is intriguing for any reader: "The Southern European Model of became a Doctor at the Hungarian Academy of Sciences. Even the title of of his works. I would rather praise one of them, as an example. In 1981 he European societies. It is not the duty of a Preface to provide a catalogue the important spiritual anxieties for the Hungarian, the Greek and the early on what were the issues that would be worth studying, what would be Stergios Babanassis is a researcher in the flesh. He understood very

Stergios has been always a conscious and fertile worker of the Hungarian economic science and higher education. He has been connected to Hungary with multiple threads: he has been close to the youth, to the studies, to the working environments, to the students, to the friends. He speaks fluently the Hungarian language, bearing a very pleasant to the Hungarian ear, mild foreign accent. However, although he has been always so close to Budapest and Hungary, he always remained a Greek. It was the winds of history that carried him to Hungary. Whatever he took from this country, he gave it back multiplied. While he has lived in Hungary for many years, he always had the hope that one day he would manage to go back to his home country. When the Prime Minister Papandreou called him back, he was eager to return.

Stergios stayed in Greece a conscious professor, caring for his students, as he had proved also at the Polytechnic University of Budapest. He taught at the Economic University of Athens (former ASOEE) and

at the Aegean University for 16 years as professor of economic sciences. After his retirement he now teaches at the Panteion University as a visiting professor emeritus.

He has published a series of very important and interesting research papers. I mention again only one of them: the study that he presented to the University of California in Los Angeles (UCLA) under the title: "Greece - Lessons from its performance at the European Union". This is exactly the approach that the countries that have just been accepted into the European Union need so much now - among which, Hungary. It would be the best to exploit, the sooner the better, the experience of such countries that have managed to access earlier, in order to avoid their mistakes and to follow their good examples. This work of Babanassis, together with this other studies, offers exactly this kind of assistance.

Stergios contributed to the development of his country, not only with his writings, his publications and his teachings as a professor. He was also integrated into the society and the country's economic life immediately, directly, functionally and usually. During the period 1982 - 1985 he was a member of the National Council of Experts. Later, for some years, he served as a Advisor to the Ministry of National Economy. During the '90s he became President of the Board of Directors of the Greek Telecommunications Organization (1993-1996) and later President of HELLASCOM SA (1996-2004). At these positions he gained valuable experience as to how a gigantic enterprise functions. This new knowledge has further enhanced his scientific work.

Stergios, having been dynamically introduced into the Greek life, he never forgot his second home country, Hungary. He has expressed in many ways, not only with words, but also with deeds, his faith and gratitude. For two continuous decades he has been organizing the Greek - Hungarian Program of Cultural Exchanges for the students of the Aegean University, the University of Economic Sciences of Budapest and the Technological and Economic University of Budapest. In the framework of this programme, Hungarian students have had the opportunity to visit Greece and Greek students the opportunity to visit Hungary correspondingly. Every now and then he visits Budapest, where his lectures are always attended with high interest.

I am grateful to Stergios for the attention that he has shown to my own work. He has been driving force for the publication in Greek of a

28 János Kornai

series of my articles.¹ Although we have met many times in Budapest, I really met him as a whole person when in Greece. It was then when, together with my wife, we met with that Stergios, with that man that I talked of at the beginning of this Preface: a man of high spirits and a sense of humor, a lover and promoter of the Greek landscape, the Greek music and dance, the Greek cuisine, a man of hospitality and of gentleness, a delightful interlocutor.

I mentioned my own personal impressions; though, many other Hungarian economists, professors, students, colleagues, neighbors and interlocutors would certainly be in a position to add many analogous stories to my own, a lot of flattering words about the recognition of his work

Dear Stergios, your friends from Hungary wish you to have good health, happiness and a fertile long life.

Εισαγωγή

Βασίλειος Α. Αγγελής

Καθηγητής, Τμήμα Διοίχησης Επιχειρήσεων, Πανεπιστήμιο Αιγαίου

Λεωνίδας Ε. Μαρούδας

Αναπλ. καθηγητής, Τμήμα Διοίκησης Επιχειρήσεων, Πανεπιστήμιο Αιγαίου

Οι τρέχουσες εξελίξεις στις επιχειρήσεις είναι άμεσα συνυφασμένες με τις οιχονομικές, τεχνολογικές και κοινωνικές μεταβολές που συντελούνται στη μεταμοντέρνα κοινωνία, ιδιαίτερα δε με την παγκοσμιοποίηση, την αλματώδη πρόοδο της πληροφορικής, των πολιτικών διαρθρωτικής αναπροσαρμογής και την αύξουσα πολιτισμική ετερογένεια του εργατικού δυναμικού.

ρά πλέον μόνο τις ανταλλαγές προϊόντων και υπηρεσιών, καθώς και την των επιχειρήσεων, των στρατηγικών και των αγορών, το οποίο δεν αφοσυμμαχίες συνιστούν εχφάνσεις του φαινομένου της παγχοσμιοποίησης γιχών μονάδων, οι εξαγορές, οι συγχωνεύσεις και οι διεπιχειρησιακές αύξηση των διεθνών συναλλαγών και των ροών κεφαλαίου και εμπορευπτώση των τελωνειαχών δασμών, είχαν ως αποτέλεσμα την εντυπωσιαχή νωνιών, τα τεχνολογικά επιτεύγματα στον τομέα της πληροφορικής και η διασμού, παραγωγής, διανομής και κατανάλωσης των προϊόντων και των μεταφορά πεφαλαίων, αλλά άπτεται όλων των φάσεων σύλληψης, σχεμάτων. Οι άμεσες ξένες επενδύσεις, οι μετεγχαταστάσεις των παραγωμογή τους σε πολιτισμικές αξίες, νοοτροπίες και διοικητικές πρακτικές, στο πλανητικό χωριό, εξαρτάται σε σημαντικό βαθμό από την προσαρ υπηρεσιών. Η αποτελεσματικότητα των επιχειρήσεων που λειτουργούν θεσμιχής ούθμισης και στις αναπτυξιακές πολιτικές. ρων αλλαγών που συντελούνται στα οιχονομικά συστήματα, στις μορφές προσαρμογή των επιχειρήσεων προϋποθέτει την κατανόηση των ευρύτεπου είναι εντελώς διαφορετικές από τις δικές τους. Κατά συνέπεια, η Η σημαντική μείωση του κόστους των μεταφορών και των τηλεπικοι

Η έκδοση του παρόντος συλλογικού τόμου προς τιμήν του Ομότιμου Καθηγητή Στέργιου Μπαμπανάση, υπό τον τίτλο: Οικονομικά Συστήμα-

The collection by János Kornai has been published under the title: Vision and reality, State and Market, with an Introduction and comments by Stergios Babanassis, Papazissis publications, Athens 1993.

UNIVERSITY OF THE AEGEAN DEPARTMENT OF BUSSINESS ADMINISTRATION CHIOS, GREECE



ECONOMIC SYSTEMS, DEVELOPMENT POLICIES AND THE ENTERPISE STRATEGIES IT THE AGE OF GLOBALIZATION

ESSAYS IN HONOR
of Professor
STERGIOS BABANASSIS

Editors: Vassilis Angelis, Leonidas Maroudas

| PAPAZISSIS PUBLISHERS ATHENS 2006

έργου αυτού, καθώς και η αναπαραγωγή του με οποιοδήποτε μέσο χωρίς σχετική άδεια του Εκδότη. Απαγορεύεται η μερική ή ολική αναδημοσίευση του

978-960-02-2041-4

ISBN:

Copyright © 2006: Εκδόσεις ΠΑΠΑΖΗΣΗ ΑΕΒΕ Νικηταρά 2, 106 78 Αθήνα Τηλ.: 210-38.22.496, 210-38.38.020

Fax: 210-38.09.150

site: www.papazisi.gr

e-mail: papazisi@otenet.gr

Φωτοστοιχειοθεσία: Terasoft Ltd

Αριστοτέλους 58-60, 104 33 Αθήνα

Τηλ.: +30 210 8253979

Fax: +30 210 8259847

email: info@terasoft.gr

site: www.terasoft.gr

Εκτύπωση - Βιβλιοδεσία: ΕΚΤΥΠΩΤΙΚΗ ΑΤΤΙΚΗΣ Α.Ε. Τηλ.: 210-2403.850, Fax: 210-2403.852

ΤΜΗΜΑ ΔΙΟΙΚΗΣΗΣ ΕΠΙΧΕΙΡΗΣΕΩΝ ΠΑΝΕΙΙΙΣΤΗΜΙΟ ΑΙΓΑΙΟΥ



ΟΙΚΟΝΟΜΙΚΑ ΣΥΣΤΗΜΑΤΑ, ΑΝΑΠΤΥΞΙΑΚΕΣ ΠΟΛΙΤΙΚΕΣ ΣΤΗΝ ΕΠΟΧΗ ΤΗΣ ΠΑΓΚΟΣΜΙΟΠΟΙΗΣΗΣ ΚΑΙ ΣΤΡΑΤΗΓΙΚΈΣ ΤΩΝ ΕΠΙΧΕΙΡΗΣΕΩΝ

ΣΤΕΡΓΙΟΥ ΜΙΙΑΜΠΑΝΑΣΗ Μελέτες προς Τιμήν του Καθηγητή

STERGIOS BABANASSIS ESSAYS IN HONOR of Professor

Βασίλης Αγγελής, Λεωνίδας Μαρούδας Επιμέλεια Έκδοσης:

ΔΕΚΛΟΣΕΙΣ ΠΑΠΑΖΗΣΗ **AOHNA** 2006